

## WEST DEVON BOROUGH COUNCIL

	BASE 2018/19 £	Yr1 2019/20 £	Yr2 2020/21 £	Yr3 2021/22 £	Yr4 2022/23 £	Yr5 2023/24 £
<b>BUDGET PRESSURES</b>						
Waste collection, recycling and cleansing contract (estimate)	190,000	70,000	70,000	70,000	70,000	70,000
Inflation on the street cleaning and public conveniences	10,000	10,000	10,000	10,000	10,000	10,000
ICT future service provision	0	0	150,000	0	0	0
Reduction in planning income	0	0	0	0	0	0
Triennial Pension revaluation	25,000	0	75,000	0	0	75,000
Inflation on goods and services	70,000	70,000	70,000	70,000	70,000	70,000
Increase in salaries - increments and pay and grading	40,000	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 2% modelled	85,000	95,000	40,000	40,000	40,000	40,000
Maintenance of trees	40,000	0	(20,000)	0	0	0
Reduction in Recycling credits	25,000	0	0	0	0	0
ICT support contracts - increase the budget to align to actual expenditure	65,000	95,000	0	0	0	0
Reduce income target for Kilworthy Park to align to actual income received	25,000	0	0	0	0	0
Reduction in Housing Benefit administration subsidy	16,500	20,000	10,000	10,000	10,000	10,000
National Insurance and National Living Wage	20,000	20,000	20,000	20,000	20,000	20,000
Provision for salary costs for steady state review	20,000	0	0	0	0	0
IT - replace ageing network switches	15,000	0	0	0	0	0
Waste - lease renewal	15,000	0	0	0	0	0
Revenue implication of the waste capital bid in 2017/18 capital programme	13,000	0	0	0	0	0
<b>TOTAL IDENTIFIED BUDGET PRESSURES</b>	<b>674,500</b>	<b>420,000</b>	<b>465,000</b>	<b>260,000</b>	<b>260,000</b>	<b>335,000</b>

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<b>Contribution to Earmarked Reserves</b>						
<b>(This line shows the annual contributions into the Reserve)</b>						
Contribution to IT Development Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000	25,000
Contribution to Planning Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000	25,000
Transformation Project (T18) - Approved at 9th December 2014 Council (One-off investment costs)						
Contribution to Strategic Change Reserve to meet redundancy and pension costs - Contributions reduce to zero in 2019/20	10,000	0	0	0	0	0
<b>Total Contribution to Earmarked Reserves</b>	<b>60,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## SAVINGS AND INCOME GENERATION IDENTIFIED

	BASE 2018/19 £	Yr1 2019/20 £	Yr2 2020/21 £	Yr3 2021/22 £	Yr4 2022/23 £	Yr5 2023/24 £
Income from investments in commercial property	100,000	100,000	20,000	40,000	120,000	0
Re-procurement of contracts (e.g. savings from Leisure contract)	0	0	100,000	130,000	270,000	0
Opt-in charged garden waste service	122,500	0	0	0	0	0
Car parking income from a review of charges	180,000	0	0	0	0	0
Additional car parking income (to reflect current increase in use in 2017/18)	40,000	0	0	0	0	0
Public Conveniences	0	50,000	0	0	0	0
Review of Accommodation/Office requirements (effective 1 April 2018)	82,000	0	0	0	0	0
Kilworthy Park - reduction in operating costs	0	0	50,000	0	0	0
Housing Benefit recoveries of overpayments (increase income target to reflect actual income being achieved)	85,000	25,000	0	0	0	0
Cessation of accepting cash and cheques (effective 1 April 2018)	35,000	0	0	0	0	0
Planning Fees (increase income target to reflect actual income being achieved)	15,000	0	0	0	0	0
Residential Property rental income	0	0	0	28,000	0	
Reduction in Partnership funding (Report to Overview and Scrutiny Committee 26th June)	15,330	13,780	0	0	0	0
Extra treasury management income	20,000	20,000	20,000	0	0	0
Trade waste income	15,000	0	0	0	0	0
Introduction of Direct Lets Scheme	10,000	12,000	0	0	0	0
Paperless Committee agendas	3,500	0	0	0	0	0
Council Tax Reduction Scheme - 8.6% reduction in Town and Parish Grant	6,100	5,500	59,000	0	0	0
Charging for duty planning service	6,500	0	0	0	0	0
Charging for food advice/ environmental health fees and charges	5,000	0	0	0	0	0
Savings from the re-procurement of the Insurance contract	35,000	0	0	0	0	0
Saving on external audit fees for 2018-19	8,000	0	0	0	0	0
<b>TOTAL SAVINGS AND INCOME GENERATION</b>	<b>783,930</b>	<b>226,280</b>	<b>249,000</b>	<b>198,000</b>	<b>390,000</b>	<b>0</b>